Cherwell District Council

Executive

2 March 2020

Monthly Performance, Risk and Finance Monitoring Report – January 2020

Report of Executive Director: Finance and Head of Insight and Corporate Programmes

This report is public

Purpose of report

This report summarises the Council's Performance, Risk and Finance monitoring position as at the end of each month.

1.0 Recommendations

The meeting is recommended:

1.1 To note the monthly Performance, Risk and Finance Monitoring Report.

2.0 Introduction

- 2.1 The Council is committed to performance, risk and budget management and reviews progress against its corporate priorities on a monthly basis.
- 2.2 This report provides an update on progress made so far in 2019-20 to deliver the Council's priorities through reporting on Performance, the Leadership Risk Register and providing an update on the financial position.
- 2.3 The Council's performance management framework sets out the key actions, projects and programmes of work that contribute to the delivery of the 2019-20 business plan and the priorities of the Council. These measures and key performance indicators are reported on a monthly basis to highlight progress, identify areas of good performance and actions that have been taken to address underperformance or delays.
- 2.4 The Council maintains a Leadership Risk Register that is reviewed on a monthly basis. The latest available version of the risk register at the date this report is published is included in this report.
- 2.5 The Report details section is split into three parts:
 - Performance Update
 - Leadership Risk Register Update

- Finance Update
- 2.6 There are four appendices to this report:
 - Appendix 1 2019/20 Business Plan
 - Appendix 2 Monthly Performance Report
 - Appendix 3 Leadership Risk Register
 - Appendix 4 Capital

3.0 Report Details

Performance Update

- 3.1 The Council's performance management framework sets out the key actions, projects and programmes of work that contribute to the delivery of the 2019-20 business plan (see Appendix 1) and the priorities of the Council.
- 3.2 The 2019-20 business plan set out three strategic priorities:
 - Clean, Green and Safe.
 - Thriving Communities and Wellbeing.
 - District of Opportunity and Growth.
- 3.3 This report provides a summary of the Council's performance in delivering against each strategic priority. To measure performance a 'traffic light' system is used. Where performance is on or ahead of target it is rated green, where performance is slightly behind the target it is rated amber. A red rating indicated performance is off target.

Colour	Symbol	Meaning for Business Plan Measures	Meaning for Key Performance Measures (KPIs)
Red		Significantly behind schedule	Worse than target by more than 10%.
Amber		Slightly behind schedule	Worse than target by up to 10%.
Green	*	Delivering to plan / Ahead of target	Delivering to target or ahead of it.

Priority: Clean, Green and Safe.

- 3.4 The Council is committed to protecting the natural environment and ensuring the character of the district is preserved and enhanced. Our commitment included working to ensure the district has high standards of environmental cleanliness and greater waste and recycling services. Maintaining the district as a low crime area is another key part of this priority and the Council is committed to working in partnership to deliver against this objective.
- 3.5 Overview of our performance against this strategic priority:

Protect the Built Heritage is reporting Amber for January and Year to date. The Conservation team continue to work closely with Development Management on cases of heritage interest. The Conservation Area Appraisal programme is ongoing.

Nine Conservation Area Appraisals are in progress. Seven have been subject to public consultation. A further two are being drafted. A number of heritage guidance notes are also being prepared. The Team intend to complete as many as possible by the end of March while maintaining its service to Development Management.

Working with the community to reduce anti-social behavior.

The team continues to carry out District Wide Engagements and during January they have, amongst other things, caught fly tippers red handed, youths riding motorbikes without helmets, people littering and advised on locations where vehicles/furniture have been dumped. A wooded area where alleged grooming was taking place has been identified and visited. We have also interacted with both licensed and suspected unlicensed Scrap Metal Collectors. Also, successful community engagement efforts continue, with many village residents joining the team's Facebook page and with invitations to be featured in the 'Three Parishes Newsletter' and to attend Village Meetings and Coffee Mornings been received by the team in the last month.





% Waste Recycled & Composted is reporting Red for January and Amber for Year to Date, this is expected at this time of year. Recycling rate is up by just over 1% on this time last year which will give an end of year recycling rate of approximately 55.3%.

Priority: Thriving Communities and Wellbeing

3.6 The Council is committed to supporting our communities to thrive and to promoting the wellbeing of our residents. This priority includes supporting health and wellbeing, improving leisure facilities and delivering leisure activities and working in partnership with voluntary organisations to deliver services in a manner that safeguards children, young people and vulnerable adults. Another key aspect of this priority is preventing homelessness, the delivery of affordable housing and improving the condition of residential properties.

Overview of our performance against this strategic priority:

% of Council Tax collected, increase Council Tax Base is reporting Amber for January and Green for Year to Date. The amount of Council Tax collected has increased by nearly £2.4m since April 2019, bringing the total amount that needs to be collected to nearly £105m, this is mainly down to new builds as well as a review on exemptions and student discounts to ensure customers are still entitled to the reduction they are claiming.

The amount of money due to be collected in February and March 2020 equates to

more than £5.6m which is 5.4% of the total collection rates.

As more and more customers opt to pay over 12 monthly instalments meaning that collection rates fall throughout the year and start to increase again in February and March.



Whilst the team is still proactively chasing debt by issuing all reminders, finals and following up with outbound calls during the day and evening for overdue arrangements they are unable to chase amounts that aren't yet due and therefore have been unable to meet the cumulative collection rates.

In month collection has dropped slightly with the number of direct debit recalls increasing which is common at this time of the year.



Homes improved through enforcement action is reporting Green for January and Year to Date, with 16 homes improved during January, including 5 where energy efficiency works were undertaken in response to proactive Minimum Energy Efficiency Standards (MEES) interventions.

Enhanced Community Resilience and Emergency Planning. We continue to work with Oxfordshire County Council's Emergency Planning Team and liaise with

partners to prepare for any potential incidents. Also, a major flood Thames Valley exercise is being planned for May which will be preceded by local exercises of the planned response to specific flood risks. This will include a Cherwell exercise. Thames Valley level activity this month have included reception centre awareness training and safety advisory group training.



New and improve Community centres. The Sunshine Centre extension was officially opened on 17th January, providing a new community room and training facility for the community & voluntary sector to use. Also, the Hill sport & community facility was officially opened on 27th January providing a new community building for the town. The facility



will be working with a variety of partners, voluntary organisations and stakeholders to deliver activities, opportunities and support for the local community, which sits in a Brighter futures ward in Banbury. The new programme of activity will work to improve health & wellbeing outcomes and it will provide opportunities to strengthen the community and support community safety.

Priority: District of Opportunity and Growth

- 3.8 The Council is committed to developing the local economy, promoting inward investment and delivering sustainable growth. This priority also contributes towards making great places to live, work, visit and invest through economic development and working in partnership to deliver strategic transport infrastructure projects.
- 3.9 Overview of our performance against this strategic priority:

Deliver the Local Plan is reporting Amber for January and Year to Date. The Planning Policy Team will report to Members on proposed modifications to the Plan and the outcome of public consultation on 24 February. Council officers continue to assist the central Oxfordshire Plan team with its evidence gathering and consideration

of Issues and Options as required. Work on the district wide Local Plan Review will progress following the Partial Review.

Promoting the District as a tourist destination. The Rallye MonteCarlo Historique was back in Banbury one more time on the 30 January. It was a successful and well attended event, a great boost to winter trade for the town centre hospitality venues.



Developing the Cherwell Industrial Strategy. A Business workshop was held in Banbury on 23rd January 2020; 36 senior business leaders attended, and the event was considered both worthwhile and a success by those who attended. A draft strategy will be available for consultation during the Summer of 2020.

Summary of Performance

3.10 The Council reports on performance against 21 business plan measures monthly and 17 key performance indicators on a monthly basis. The full details, including commentary against each measure and key performance indicator can be found in Appendix 2.

	Business Plan Measures and Key Performance Indicators (36)							
Status	Status Description January % YTD %							
Green	On target	32	89%	32	89%			
Amber	Slightly off target	3	8%	4	11%			
Red	Off target	1	3%	0	0%			

3.11 Spotlight on: Customer and Service Development – The Oxfordshire and Cherwell Partnership

The Partnership Working Programme between Cherwell District Council and Oxfordshire County Council has been developed to build opportunities to work together, to deliver efficiencies and aims to provide the best services to our residents delivered in a seamless way.



Progress is being made in projects across a number of different service areas and there are several shared or joint posts that are now established between the two councils. This includes the senior leadership team and many support or back office services, such as Human Resources and Communication. These joint working initiatives help us save money and be more efficient, but we also have a series of pilot projects in place that are aimed at improving services for local people. The paragraphs below give an overview of some of the projects underway.

Housing and Commissioning - There is an ongoing commitment between Adult Social Care and Housing to work closely together, a number of activities are underway:

- A housing providers event was held in November to market our position on Extra-Care Housing.
- An Extra-Care Housing Panel was relaunched to assist the Adult Social Care team in better accessing Extra-Care Housing across the county.

- All districts and the city now contribute to a pooled budget for the commissioning of new services in relation to Young People's Accommodation Services – new contracts due to start in October 2020.
- A county wide homelessness strategy is being developed which will inform the recommissioning of the Adults Homeless Pathway.
- A joint CDC/OCC protocol for assisting potential foster carers and family/friends ('kinship') carers to move to more suitable accommodation is in place.
- A joint Keyworker Accommodation Guide has been produced to support workers in essential services (e.g. care and health) who are struggling to find affordable accommodation in Oxfordshire.
- One commissioning process is being run across OCC/CDC for the provision of Debt and Money Advice Services.

 In December OCC delegated powers to enable CDC to carry out enforcement of Energy Performance Certificate (EPC), which can be used to improve the standard of housing in the private rented sector.

 Work is underway between Housing at CDC and Adult Social Care at OCC to identify how we could locate and reach a higher number of older and disabled people living in poor quality or cold homes in the County.

Regulatory Services - Our trading standards and environmental health services now have a single shared manager working across both the county and district councils. The development of the service is well underway with activities such as:

- The procurement of a single IT system across the councils, which will save both councils money and should provide more efficient support to local businesses.
- A new joint approach to inspections of petroleum storage facilities has been implemented.
- A single business support policy has been developed, aligning the approach the councils take to providing free and charged for business support.
- A joint management team is now in place for the regulatory services group across both councils.

Health and Wellbeing Pilot - A joint working project is being led by the Director of Public Health with a focus in Cherwell with lessons to be shared across the rest of the county. The project will help increase access to services and opportunities for local people to make healthy choices focused on the prevention of longer-term health issues. This project links up with the work



Cherwell has led with regards to Health Place Shaping (Cherwell's Healthy Place Shaping work in Bicester is highly regarded), all about working to build communities that have access to healthy lifestyle choices and services ensuring that people stay healthy and well for as long as possible.

There are many more partnership opportunities to explore and during the coming months we will also be focusing on improving how we are working together on waste management and climate change, planning, and services such as property and facilities management.

Exciting and busy times ahead, as the joint working programme continues to pick up pace, we will make sure to provide you with regular updates, so you know where we are up to and what's coming next.

Risk Update

- 3.12 The Council maintains a Leadership Risk Register that is reviewed on a monthly basis. The latest available version of the risk register at the date this report is published is included in this report.
- 3.13 The heat map below shows the overall position of all risks contained within the Leadership Risk Register.

	Risk Scorecard – Residual Risks								
			Probability						
		1 - Remote	1 - Remote 2 - Unlikely 3 - Possible 4 - Probable 5 - Highly Probable						
	5 - Catastrophic			L09					
	4 - Major			L01, LO4, L07, LO8, L10,L11,					
pact				L12& L18					
Ē	3 - Moderate		L16	L02, LO5, & L14	L15				
	2 - Minor		L17						
	1 - Insignificant								

3.14 The table below provides an overview of changes made to the Leadership Risk Register during the past month. Any significant changes since the publication of the report will be reported verbally at the meeting.

Leadership Risk	Score	Direction	Latest Update
L01 Financial Resilience	12 Medium risk	\leftrightarrow	Risk reviewed 11/02 – Comments Updated.
L02 Statutory functions	9 Low risk	\leftrightarrow	Risk Reviewed 10/02 – No changes.
L04 CDC Local Plan	12 Medium risk	\leftrightarrow	Risk Reviewed 04/02 – No changes.
LO5 Business Continuity	9 Low risk	\leftrightarrow	Risk Reviewed 06/02 – Risk owner and comments updated.
L07 Emergency Planning	12 Medium risk	\leftrightarrow	Risk Reviewed 06/02 – Risk owner and comments updated.
L08 Health & Safety	16 High risk	\leftrightarrow	Risk Reviewed 03/02 – Controls, control assessment and mitigating actions and commentary updated.
L09 Cyber Security	15 Medium risk	\leftrightarrow	Risk Reviewed 03/02 – Controls and mitigating actions updated.
L10 Safeguarding the Vulnerable	12 Medium risk	\leftrightarrow	Risk Reviewed 17/02 – Risk Manager updated.
L11 Sustainability of Council owned companies and delivery of planned financial and other objectives.	12 Medium risk	\leftrightarrow	Risk Reviewed 11/02 – Risk Manager updated.
L12 Financial sustainability of third-party suppliers including contractors and other partners	8 Low risk	1	Risk Reviewed 05/02 – Residual Risk score increased from 8 to 12 and comments updated.
L14 Corporate Governance	9 Low risk	\leftrightarrow	Risk Reviewed 10/02 – No changes
L15 Oxfordshire Growth Deal	12 Medium risk	\leftrightarrow	Risk Reviewed 05/02 – Comments updated.
L16 Joint Working – New Risk	6 Low risk	\leftrightarrow	Risk Reviewed 10/02 – Comments updated.
L17 Separation – New Risk	4 low risk	\leftrightarrow	Risk Reviewed 18/02 – Comments updated.
L18 Workforce Strategy	12 Medium risk	\leftrightarrow	Risk Reviewed 10/02 – No changes.

During January the leadership risk had one score change, L12 Financial sustainability of third party suppliers including contractors and other partners from 8 to 12. For details please go to Appendix 3 Leadership Risk Register.

3.15 Finance Update (Revenue and Capital)

3.16 Revenue Position

The Council's forecast financial position up to the end of January, is set out in the table below following a review across the Council's service areas. Overall, for the financial year 2019/20 Cherwell District Council is projecting an overspend of £710k across the directorates, which has increased from £536k at the end of December. The movement during the month is being explored by the relevant Directors to understand the underlying implications, what options might be available and any potential benefit not only for the current year but also the medium term. Across all directorates, managers are exploring all possible mitigation action available, to ensure that as far as possible, the medium and longer term impacts of the overspending is removed. The Council continues to benefit from beneficial interest rates earlier in the year which generated a one-off underspend of £1.84m, which has slightly reduced from last month, resulting in an overall underspend of £1.1m for the Council.

For more detail on the movements across all budgets please see the table below showing the main reasons for the variances in 2019/20.

Revenue Monitoring (Brackets denotes an Underspend)	Budget £000	Forecast £000	Current Month Variances £000	Prior Month Variances £000
Communities	1,689	1,659	(30)	(25)
Leisure & Sport	791	851	60	50
Housing	2,047	1,937	(110)	(120)
Environmental Services	4,648	5,311	663	566
Environmental Health & Licensing	1,364	1,174	(190)	(160)
WELLBEING TOTAL	10,539	10,932	393	311

Communities: (£30k) underspend. The underspend is made up of small savings across the department, of which £10k relates to the Health bus, which is being provided in a more cost-effective way in the future.

Leisure & Sport: £60k overspend. As per last month the overspend is attributable to the FAST programme where insufficient expenditure budget was built in for this financial year. This has been corrected for 20/21. There has been savings across the department to mitigate this however due to an unexpected fault with the biomass heater, we are expecting to incur repair costs and also receive less RHI income (renewable heat incentive) as a consequence. In January Lifecycle costs for the sports equipment at the Leisure centres have also anticipated to be higher. These costs are based on estimates over a 25 year contract, of which we are currently in year 10. The Leisure team work closely with the contractor to identify income generating opportunities to mitigate fluctuations in future years.

Housing: (£110k) underspend. The underspend is a combination of salary savings due to vacancies and savings against the Cherwell Bond Scheme due to a low level of claims made. Also contributing to the overall underspend is higher than anticipated fee income as a subsequent result of administering Disabled Facilities grants and Discretionary grants.

Environmental Services: £663k overspend. Which has increased by £100k during December, across agency, overtime and gate fees. The Director is exploring the full implications of this increased overspend and what action can be taken. £416k Agency Staff, Overtime - an additional £64k from December in overtime and agency costs over budgeted levels during the Christmas and New Year holiday period, £35k reduction in recycling credit and materials income, £23k Bulking & Haulage charge tonnage increase, £120k Gate Fees - an additional £44k from December due to an unexpected £16 per tonne increase (by the third party waste facility outside the Council's direct control) for the last quarter, £52k increase in business waste tonnage but reduction in anticipated income, (£133k) Additional income for street scene repairs, \$106 & Grants for Country Park, £29k Increase in Management Fees & Reduction in Car Park Income, £37k Increase in National Domestic Rates & Business Improvement District charges, £50k increase in contractor costs - Oxfordshire Waste & Recycling Partnership Contribution, Refuse Disposal Charge & Waste Analysis by Oxfordshire County Council, £34k landfill diversion budget issue and other small overspends

Environmental Health & Licensing: (£190k) underspend. The underspend relates to salary savings due to changes in structures and vacancies. In addition, higher than anticipated discretionary income has been generated.

PLACE & GROWTH TOTAL	2,860	3,370	510	365
Build! Programme	(345)	(285)	60	60
Economy & Regeneration	1,892	1,862	(30)	(30)
Planning & Development	1,313	1,793	480	335

Planning & Development: £480k overspend. Which has increased by £135k during December from a combination of additional staffing costs and lower levels of planning fee income. The Director is exploring the full implications of this increased overspend and what action can be taken. This overspend is made up of £135k in Building Control due to agency staff & under recovery of income, £480k in Development Management due to under recovery of income and additional budgeted costs related to the anticipated appeals and staffing costs of £120k (an increase of £40k from last month). Professional Fees are now forecasting £46k less savings this month compared to last but still within budget. In addition, continued lower activity levels for Planning Application income have resulted in a £48k variance to last month. This will be reviewed. This is offset in part by savings of £257k of mostly Consultancy costs in Planning Policy and Local Development Framework.

Economy & Regeneration: (£30k) underspend mainly as a result of long-term vacancies within the Economic Growth team

Build! Programme: £60k overspend. The overspend mainly lies within the Affordable Rents sector due to expenditure not budgeted. The budget has been corrected for 20/21. Also, within Shared Ownership there is an under recovery of income due to a delay in the opening of Hope Close.

Finance Total	2,193	2,037	(156)	(173) (134)
Property	(950)	(1,134)	(184)	(175)
Finance	3,143	3,171	28	41

Finance £28k: £128k overspend due to external audit fee, recruitment costs and contractor fees, (£100k) underspend in Revs & Bens due to Universal Credit Introduction

Property: (£184k) underspend on a variety of functions, such as security, maintenance and vacancies.

Note: additional income for Tramway and Castle Quay ringfenced directly to reserves due to uncertainty at this stage.

Law & Governance Total	1,387	1.387	0	0
Law & Governance	1,387	1,387	-	-

Law & Governance: - Overspend in District Elections but reserve can be drawn upon to cover this.

Customers & IT services	1,903	1,861	(42)	-
Strategic Marketing & Communications	391	350	(41)	(24)
HR, OD & Payroll	730	742	12	-
Performance & Transformation	457	491	34	18
Corporate Services	106	106	-	-
CUSTOMERS & IT SERVICES TOTAL	3,587	3,550	(37)	(6)

Customers and IT services: Underspend in IT as invoice posted last year but recharges took place this year. Overspends in L and D (12K) and Land Charges (mainly income under recovery) are offset by underspends in Comms (reduced salary costs)

TOTAL DIRECTORATES	20,566	21,276	710	536
Interest Costs	2,705	2,012	(693)	(692)
Interest Receivable	(563)	(745)	(182)	(165)
Interest from Graven Hill	(2,593)	(3,557)	(964)	(990)
Pension Costs	237	237	-	-
Appropriations for Transfer to Reserves	4,402	4,402	-	-
Appropriations for Transfer from Reserve	(3,543)	(3,543)	-	-
Capital Charges	1,500	1,500	-	-
EXECUTIVE MATTERS TOTAL	2,145	306	(1,839)	(1,847)

Interest Costs - (£692k) Lower than expected balance b/f, slippage on capital programme, and lower rates than budgeted.

Interest Receivable: (£165k) due to new loan given to Crown House.

Treasury Management - active management resulted in beneficial interest rates and slower levels of borrowing significantly improving forecasted position.

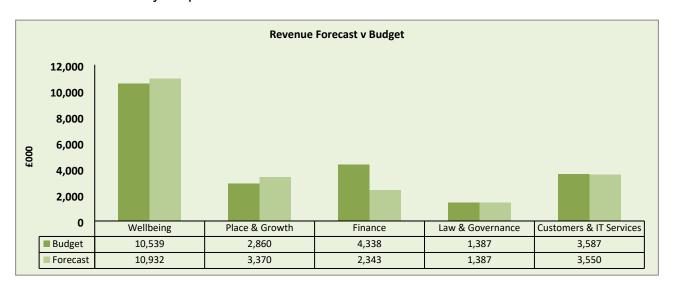
Interest from Graven Hill -(£990k) Higher than expected balances b/f, small increase in interest rate +Additional £220k Bond Fee income

COST OF SERVICES	22,711	21,582	(1,129)	(1,311)
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Funding (Brackets denotes an Underspend)	Budget £000	Forecast £000	Current Month Variances £000	Prior Month Variances £000
Business Rates Retention	(10,760)	(10,760)	-	-
Revenue Support Grant	(114)	(114)	-	-
Transfer to parish Councils for CTRS	349	349	-	-
Transition Grant	0	0	-	-
FORMULA GRANT EQUIVALENT	(10,525)	(10,525)	-	•
New Homes Bonus	(5,087)	(5,087)	-	-
GRANTS AWARDED TOTAL	(5,087)	(5,087)	-	-
Council Tax	(6,923)	(6,923)	-	-

Collection Fund	(176)	(176)	-	-
COUNCIL TAX INCOME TOTAL	(7,099)	(7,099)	-	•
	1			
TOTAL INCOME	(22,711)	(22,711)	-	-
TOTAL INCOME Reserve management	(22,711)	(22,711)	- 0	-

The graph below shows the overall variance by Directorate and compares the budget to the forecast end of year position.



Capital Programme

A summary of the capital programme is set out in the table below. The detailed Capital programme is shown in the appendices to this report.

The budget for 2019/20 is £93m. Overall, we are projecting an underspend in year of (£239k), further detail can be found within the capital programme schedule.

Directorate	Budget £000	Forecast £000	Re- profiled beyond 2019/20 £000	Current Period Variances £000	Prior Period Variances £000
Wellbeing, Environmental & Regulatory	5,233	3,649	1,395	(189)	(141)
Place & Growth	16,545	13,615	5	4	4
Customers & Service Development	869	856	36	23	34
Finance Services	56,673	26,339	30,256	(78)	(54)
Total	92,929	47,388	45,302	(239)	(157)

Current Period Variances:

Wellbeing, Environmental & Regulatory Services: (£189k) Budgets no longer required for Sunshine Centre (£21k) and Biomass Heating Bicester Leisure Centre (£14k). Forecast saving of (£154k) Discretionary Grants Domestic Properties.

Finance Services: (£78k) relating to: New E-tendering Portal for procurement no longer required (£30k), Tramway site small additional works required amounting to £15k, (£43k) Retained Land budget no longer required, (£2k) Condition works Survey works project complete. Franklins House Travelodge (£25k). £3k over on BYHP Separation. £19k over on the fairway Garage Demolition, (£5k) on Thorpe Place Industrial Units, (£4k) on Thorpe Lane Depot Tarmac and (£6k) on Thorpe Way Industrial Units.

Customers & Service Development: £23k relating to: HR/Payroll System. However, is it anticipated that HR revenue will be able to absorb this

Re-profile beyond 2019/20:

Wellbeing, Environmental & Regulatory Services:

£30k Spiceball Leisure Centre Bridge Resurfacing is part of the CQ2 project and will roll into 20/21.

£122k Bicester Leisure Centre extension, due to prioritisation this will roll into 20/21.

£183k North Oxfordshire Academy Astroturf due to ongoing discussion with ULT and their contribution around the project, the scheme will be rolled into 20/21

£12k Physical Activities and Inequalities Insight feasibility study to commence in Q4

£542k disables facilities Grants - will roll forward what is not used as is better care fund money and can't be used for anything else.

£50k of unspent Discretionary Grant budget to be rolled into 20/21 to retain the level of budget at the agreed £200k.

£43k Solar Photovoltaic scheme to be rolled into 20/21 to set up a Climate emergency fund.

£135k Car park refurbishment to roll into 20/21. Delays with planning

£60k works to the Corporate Booking system to be slipped into 20/21

£179k Vehicle Replacement Programme to be slipped into 20/21

£18k Off road parking to be slipped into 20/21

£15k Urban City Electricity Installations to be slipped into 20/21

Place & Growth:

£1,636k Phase 1b Bicester Library plans are no longer on hold but the majority of work will take place in 20/21

£10,529k Phase 2 majority of works to commence in 20/21.

£1,450k East Western Railway work balance of capital to be rolled into 20/21

Finance Services:

£8k Bradley Arcade Roof Repairs

£253k Banbury Health Centre - Refurbishment of Ventilation, Heating & Cooling Systems

£25,798k Castle Quay 2

£3,300k Castle Quay 1

£55k Horsefair, Banbury

£250k The Mill

£106k Banbury Museum Upgrade of AHU

£141k Bodicote House Fire Compliance Works

£55k The Fairway Garage Demolition

£16k Ferriston Roof Covering

£17k Pioneer Square Fire Panel

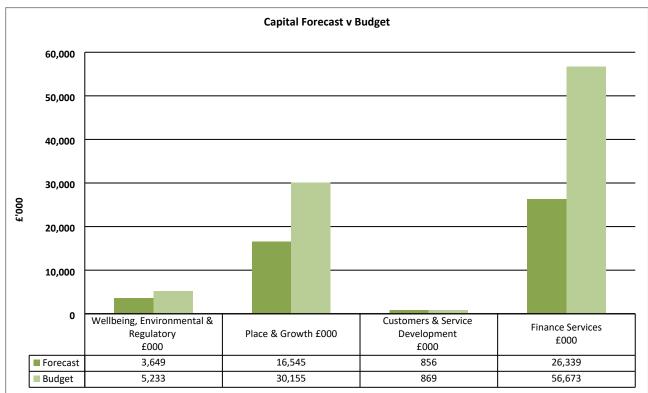
£30k Corporate Asbestos Surveys

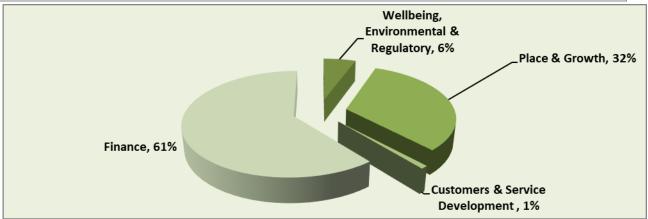
£10k Corporate Fire Risk Assessments

£12k Corporate Reinstatement Cost Assessments

£105k Works From Compliance Surveys

£100k CDC Feasibility of utilisation of proper





4.0 Conclusion and Reasons for Recommendations

4.1 It is recommended that the contents of this report are noted.

5.0 Consultation

5.1 This report sets out performance, risk and budgetary information from the previous month and as such no formal consultation on the content or recommendations is required.

6.0 Alternative Options and Reasons for Rejection

- 6.1 The following alternative options have been identified and rejected for the reasons as set out below.
 - Option 1: This report illustrates the Council's performance against the 2019-20 business plan. As this is a monitoring report, no further options have been

considered. However, members may wish to request that officers provide additional information.

7.0 Implications

Financial and Resource Implications

7.1 Financial implications are detailed within section 3.15 to 3.18 of this report.

Comments checked by:

Adele Taylor, Executive Director Finance (Interim). 0300 003 0103 Adele.taylor@cherwell-dc.gov.uk

Legal Implications

7.2 There are no legal implications from this report.

Comments checked by:

Nick Graham, Director Law and Governance & Monitoring Officer Nick.Graham@cherwell-dc.gov.uk

Risk management

7.3 This report contains a full update with regards to the Council's risk position at the end of the previous month. A risk management strategy is in place and the risk register has been fully reviewed.

Comments checked by:

Celia Prado-Teeling, Acting Insight Team Leader, 01295 221556, celia.prado-teeling@cherwell-dc.gov.uk

8.0 Decision Information

Key Decision

Financial Threshold Met: No

Community Impact Threshold Met: No

Wards Affected

ΑII

Links to Corporate Plan and Policy Framework

ΑII

Lead Councillors -

Councillor Richard Mould – Lead member for Performance Management Councillor Tony Ilott – Lead member for Finance and Governance

Document Information

Appendix No	Title
Appendix 1 Appendix 2 Appendix 3 Appendix 4	2019/20 Business Plan Monthly Performance Report Leadership Risk Register Capital Report
Background Paper	rs
None	
Report Author	Louise Tustian – Head of Insight and Corporate Programmes
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